

Economic Redevelopment of Underutilized Properties Rock Falls Hotel & Conference Center Rock Falls, IL November 2, 2011



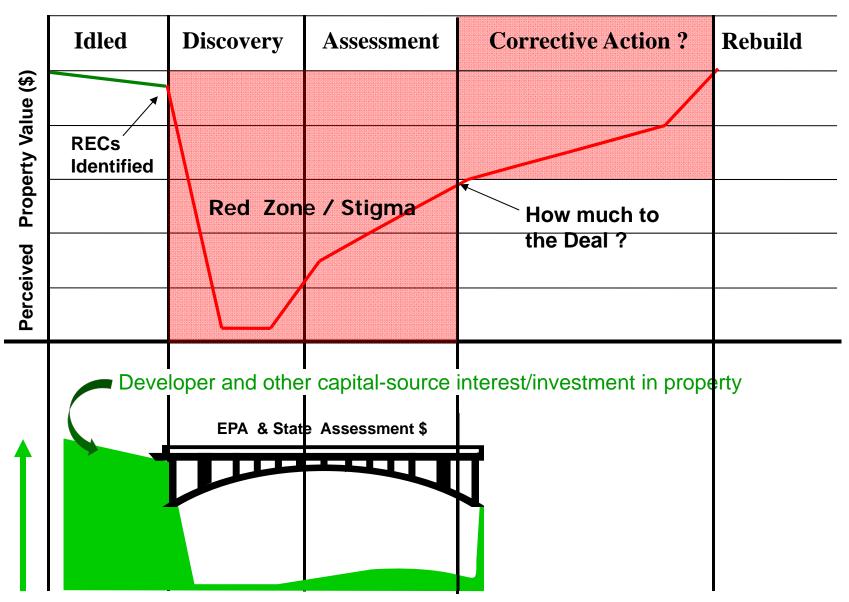
Today ...



- EPA Brownfields are not intended to carry Brownfields redevelopment, only act as a bridge
- You have heard today of local examples and resources
- Brownfield projects that cities and communities have put together to bridge to success from different funding
 - Example from within and without EPA Region 5 for a little outside perspective on what others are doing
 - A few examples of diverse resources in action ... including some low cost/no cost strategies with important \$\$\$\$ impacts

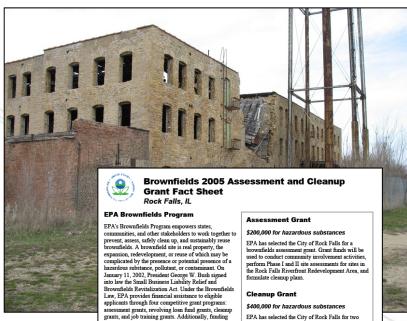


Agency Brownfield Funds As A Bridge, They Do Not Carry Brownfields Redevelopment



RECs: ASTM E1527-05 Recognized Environmental Conditions produce a stigma that affects property value whether impairment is real or not.

Locally Familiar with EPA Resources



support is provided to state and tribal response programs through a separate mechanism. Community Description

The City of Rock Falls was selected to receive a brownfields assessment grant and two brownfields cleanup grants. The target area is the Rock Falls
Riverfront Redevelopment Area, which maintains access to, and views of, Rock River and its amenities. Brownfields in Rock Falls (population 9,580) are associated with disparate and devalued property in the target community. In the redevelopment area, nearly ten percent of the population lives below the poverty level, and median household income is lower than the state's median. In addition, Rock Falls has experienced dramatic job losses over the past several years, most notably with the closure of two corporations which together left nearly 1,600 people unemployed. The decline of the local economy has negatively affected the lives of residents and left approximately 100 acres of vacant and dilapidated industrial properties along the riverfront. The revitalization of the Rock Falls Riverfront Redevelopment Area will help the city replace its waning industrial manufacturing sector with a diversified mix of businesses that will result in a sustainable local economy. Redevelopment will also create open space, enhance property values, and increase private investment.

EPA has selected the City of Rock Falls for two brownfields cleamp grants. Grant funds will be used to clean up the abundoned Reliant Fastener Company site at 210 East 2nd Street and the former Northwestern Steel and Wire Company at 100 5th Avenue. Funds also will be used for community outreach activities. Both sites have been in operation since the late 19th Century. Historical operations at both properties included the storage and use of fuels, oils, lubricants, solvents, and other hazardous materials associated with their modstrial activities.

ontacts

For further information, including specific grant contacts, additional grant information, brownfields news and events, and publications and links, visit the EPA Brownfields Web site (http://www.epa.gov/brownfields).

EPA Region 5 Brownfields Team (312) 886-7576 EPA Region 5 Brownfields Web site (http://www.epa.gov/R5Brownfields)

Grant Recipient: City of Rock Falls,IL (815) 564-1366

The information presented in this fact sheet comes from the grant proposal; EPA cannot attest to the accuracy of this information. The cooperative agreement for the grant has not yet been negotiated.

United States Environmental Protection Agency Washington, DC 20450

Solid Waste and Emergency Response (5105T)

EPA 560-F-05-184 May 05



Brownfields 2006 Cleanup Grant Fact Sheet Rock Falls. IL

EPA Brownfields Program

EPA's Brownfields Program empowers states, communities, and other stakeholders to work together to prevent, assess, safely clean up, and sustainably reuse brownfields. A brownfield site is real property, the expansion, redevelopment, or reuse of which may be complicated by the presence or potential presence of a hazardous substance, pollutant, or contaminant. On January 11, 2002, President George W. Bush signed into law the Small Business Liability Relief and Brownfields Revitalization Act. Under the Brownfields Law, EPA provides financial assistance to eligible applicants through four competitive grant programs: assessment grants, revolving loan fund grants, cleanup grants, and job training grants. Additionally, funding support is provided to state and tribal response programs through a separate mechanism

Community Description

The City of Rock Falls was selected to receive a brownfields cleanup grant. Located in northwestern Illinois, Rock Falls (population 9,580) is a small community that has experienced steady losses in manufacturing jobs over the last two decades. The city's declining economy has negatively impacted the lives of many of the city residents and left approximately 100 acres of vacant and dilapidated industrial properties

Cleanup Grant

\$200,000 for hazardous substances

EPA has selected the City of Rock Falls for a brownfields cleanup grant. Hazardous substances grant funds will be used to clean up the former Northwestern Steel & Wire/Parish Alford Site at 100 5th Avenue. This facility is contaminated with polynuclear aromatic hydrocarbons, metals, polychlorinated biphenyls, and pesticides as a result of its more than 100 years of industrial activity. Grant flunds also will be used to prepare a cleanup plan for the site and conduct community involvement activities.

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City of Rock Falls,IL

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> EPA 560-F-06-096 May 06



Non-EPA Funding Used to Finance Brownfield Reuse

Loans

- EDA capital for local revolving loan funds
- HUD funds for locally determined CDBG loans and "floats"
- EPA capitalized revolving loan funds
- SBA's microloans
- SBA's Section 504 development company debentures
- EPA capitalized clean water revolving loan funds (priorities set/ programs run by each state)
- HUD's Section 108 loan guarantees
- SBA's Section 7(a) and Low-Doc programs
- USDA business, intermediary, development loans

Grants

- HUD's Brownfield Economic Development Initiative (BEDI)
- HUD's Community Development Block Grants (for projects locally determined)
- EPA assessment, cleanup grants
- EDA public works and economic adjustment

- DOT (various system construction, preservation, rehabilitation programs)
- Army Corps of Engineers (cost-shared services)
- USDA community facility, business and industry grants

Equity capital

SBA Small Business Investment Cos.

Tax incentives and tax-exempt financing

- Targeted expensing of cleanup costs
- Historic rehabilitation tax credits
- Low-income housing tax credits
- Industrial development bonds
- Energy efficiency construction credits

Tax-advantaged zones

- HUD/USDA Empowerment Zones
- HUD/USDA Enterprise Communities



Commonly used (non-EPA) federal resources... especially in smaller communities

- HUD CDBG
- EDA public works, economic dislocation
- DOT enhancement, construction, system rehab/modernization
- USDA rural development/community facilities loans and grants
- Tax code incentives for housing, cleanup, structural rehabilitation





Rockford River Edge Redevelopment Zone

RIVER EDGE REDEVELOPMENT ZONE INCENTIVES

The River Edge Program is designed to achieve its goals through use of several incentives created by the State. Two of these - the property tax abatement and sales tax exemption - will be administered by City staff. The others involve deduction or credits that may be claimed on Illinois income taxes. We have included a brief description of each incentive here:

- INVESTMENT TAX CREDITS
- JOBS TAX CREDITS
- ENVIRONMENTAL REMEDIATION TAX CREDIT
 - Allows for a credit against state income taxes for some non-reimbursed eligible costs for remediation work done on a site in the Zone resulting in a "No Further Remediation Letter" (NFR) being issued and recorded. This requires a joint review by the Illinois Environmental Protection Agency (IEPA) and the Illinois Department of Commerce and Economic Opportunity (DCEO). The property must be in IEPA's Site Remediation Program to receive the NFR letter. The credit is 0.25 for each dollar spent for non-reimbursed remediation expenses. The credit can be transferred with the property and carried forward for 5 years. Application can be obtained from IEPA.
- DIVIDEND INCOME REDUCTION
- INTEREST INCOME DEDUCTION
- BUILDING MATERIALS SALES TAX EXEMPTION
- PROPERTY TAX ABATEMENT

APPLICABLE GRANTS

- The City of Rockford will be eligible for a maximum of \$2,000,000 in grant funds under IEPA's Municipal Brownfields Redevelopment Grant Program. Grant funds in excess of \$240,000 (what Rockford would normally be able to apply for) must be used for projects located in the River Edge Zone. These funds are to be used for coordination of activities related to brownfields redevelopment ranging from assessment to remediation, and including all the reporting required for these activities. These fund may only be used on projects that are publicly owned or will be acquired by the City of Rockford.
- DCEO may provide Capital Improvement Grants that can be used to reimburse the cost of bondable capital improvements needed for a redevelopment project within the Zone. These funds may also be used to assist with infrastructure to provide job growth in the Zone with a focus on the re-use of environmentally challenged property.
 - Funds for this grant project are not available until the State of Illinois enacts a Capital Budget.
- Finally, legislation for the River Edge Project provides for the creation of Designated Zone Organizations (DZO) which will carry out activities within the Zone that benefit residents and businesses there. A business may receive a deduction against income subject to Illinois income taxes for a contribution to a DZO if the project for which the contribution is made has been specifically approved by the City of Rockford and by DCEO.



Always Looking for New Resources

Leveraging Multiple Resources Simultaneously

- Rockford Region
 - One of 20 national winners in 2011
- \$1,769,987 Grant
- Participating Agencies
 - Department of Commerce's Economic Development Administration (EDA)
 - Department of Labor's Employment and Training Administration (ETA)
 - Small Business Administration (SBA)

OBS & INNOVATION

ACCELERATOR CHALLENGE

Rapid acceleration of the Rockford Area Aerospace Network (RAAN) to develop the Rockford MSA workforce capacity and the collaboration infrastructure necessary to meet more quickly the dramatic aerospace growth anticipated for the next two decades. This project seeks to first grow the market for the Rockford MSA aerospace cluster from regional to a national and international basis. Second, increase technical knowledge to accelerate the advancement of small and medium-sized enterprises (SMEs) through technology transfer and meet the growing needs of Primes and tier-on aerospace companies. Third, promote access to a qualified workforce, including new starts, and nurture disadvantaged populations through STEM



HUD Supporting Brownfields

Entitlement and State/Small Cities CDBG Programs

- Cities over 50,000 people get annual formula allocations
- Each state gets an annual funding allocation from HUD to meet small cities' (less than 50,000 population) community development needs
- CDBG funds must meet one of HUD's 3 broadly defined program objectives:
 - addressing the needs of low- and moderate-income people (at least 51% of funds)
 - addressing slums and blight
 - meeting an urgent community need



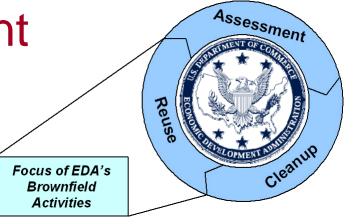
CDBG Eligible Activities Linking to Brownfield Needs

- Demolition and removal
- Rehabilitation of public and private buildings
- Planning
- Construction or reconstruction of infrastructure, neighborhood centers, recreation/public works facilities
- Can include coping with contamination as part of site preparation or infrastructure development
- Can be lent to private companies in some circumstances
- For the state/small cities program
 - Each state sets it own project funding priorities, defines its own program requirements, within these objectives and activities



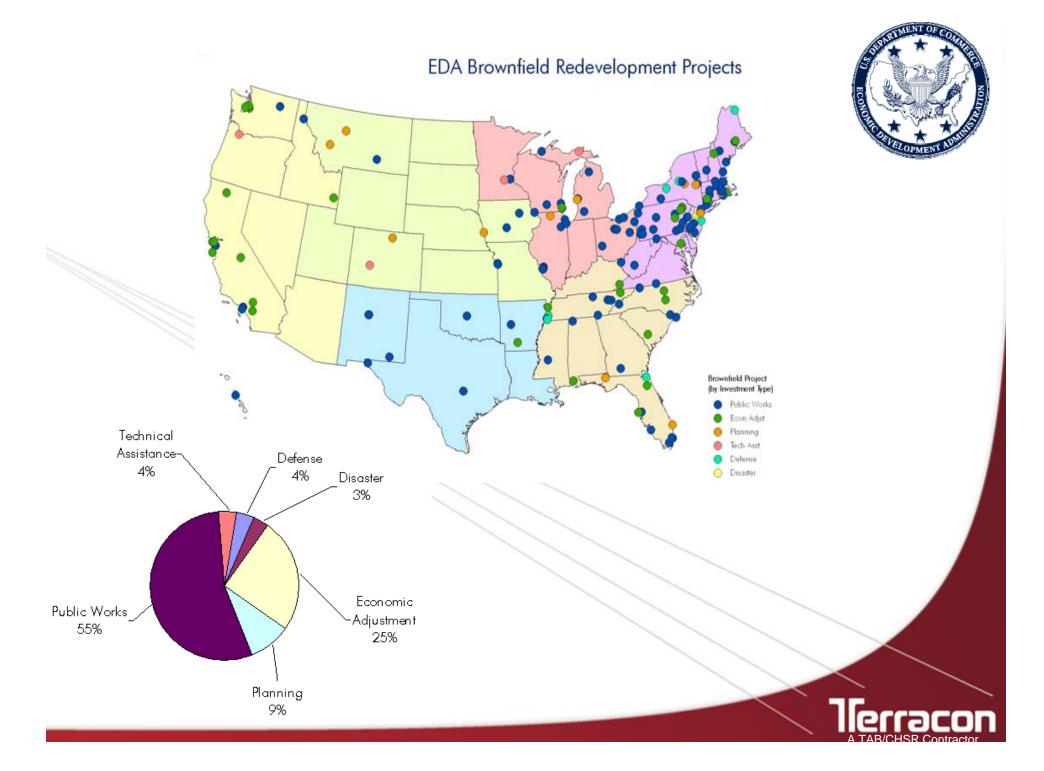
Economic Development Administration (EDA)

 EDA typically puts 50%+ of its resources into small/mid-sized towns and rural areas



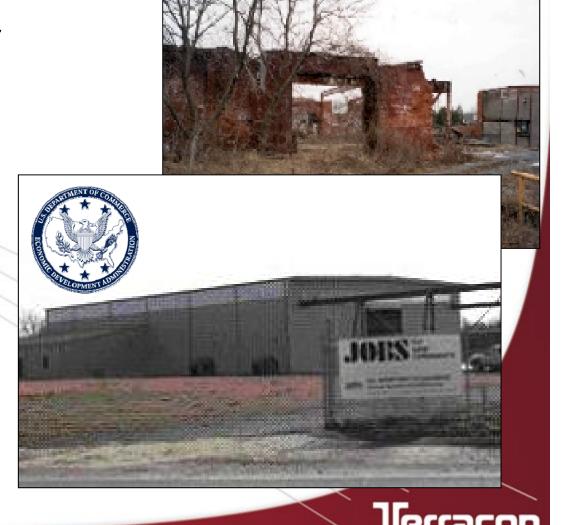
- Key EDA related programs and initiatives include:
 - Public works grants finance industrial development site and infrastructure preparation
 - Economic dislocation program capitalizes RLFs for distressed areas
 - Rural planning to support revitalization, through EDDs
 - Key EDA eligibility factor high relative unemployment rate





EDA/Public Works Plainview Steel, Plainview- AR

- Lumber/pressure treating facility, shut down in 1986 after quarter-century of operations; declared superfund site in 1999. Cleaned, redeveloped as specialty steel plant.
- \$763,000 in EDA public works funding supported site preparation, construction, infrastructure upgrading as part of \$1.1 million financing package
- Today 25 new jobs, significant tax revenues for community



EDA

Regionally in 2010

PROJECT#	GRANTEE	LOCATION	CATEGORY	EDA \$(000)		
ILLINOIS						
06830529402	BI-State Regional Comm	Rock Island	Econ Dev District Planning	10		
068305630	Blackhawk Hills RC&D	Rock Falls	Econ Dev District Planning	62		
06830547201	EDC for Central Illinois	Peoria	Econ Dev District Planning	20		
068605531	EDC for Central Illinois	Multi City	Substate Planning	100		
068305609	East Central IL EDD	Urbana	Econ Dev District Planning	64		
068305604	Greater Egypt RPDC	Carbondale	Econ Dev District Planning	200		
06830537801	Greater Wabash RPC	Albion	Econ Dev District Planning	20		
06830548001	North Central IL COG	Princeton	Econ Dev District Planning	20		
06830528802	South Central IL RPDC	Salem	Econ Dev District Planning	10		
06830543701	Southeastern IL RPDC	Harrisburg	Econ Dev District Planning	20		
06830536901	Southern Five RPDDC	Ullin	Econ Dev District Planning	20		
06830537901	Southwestern IL Metr RPC	Collinsville	Econ Dev District Planning	20		
068305641	Two Rivers Reg Cncl PO	Quincy	Econ Dev District Planning	65		
06830548101	West Central Dev Council	Carlinville	Econ Dev District Planning	20		
068305642	Western IL Reg Cncl	Macomb	Econ Dev District Planning	Econ Dev District Planning 53		
060105633	Benton, City of	Benton	Public Works	1,808		
060105579	Pulaski, Village of	Pulaski	Public Works	520		
060605605	East Moline, City of	East Moline	Technical Assistance	50		
06660531102	Southern IL Edwardsville	Edwardsville	University Center Assistance	University Center Assistance 159		







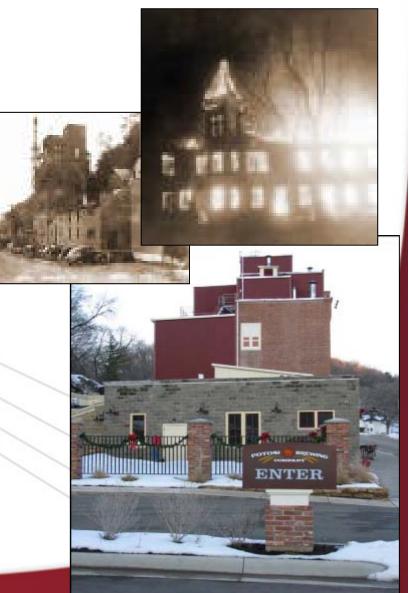
- Eligible activities can include:
 - Planning for redevelopment or revitalization for businesses and community facilities (which could include brownfield projects)
 - Site clearance/preparation, including demolition key brownfield reuse/redevelopment activities
 - Rehabilitation/improvement of sites or structures which might need to include removal or remediation of contamination as part of project
 - Construction of real estate improvements
 - Installation of amenities to enhance development





Potosi Brewery, Potosi, WI

- Brewery built 1852 in Potosi (700), abandoned 1972. Asbestos, lead paint, other contaminants
- \$3.3 million guaranteed loan key to securing additional \$4.2 million in financing
- Transformed Potosi's main street; community involvement key
- Result: Refurbished as micro-brewery, brewing museum and library, opened June 2008





- In March 2009, DOT re-affirmed its brownfield policy
 - Transportation funding can be used for cleanup at sites integral to transportation system development/upgrades
- Must work through state / local transportation agencies
- DOT highway/transit construction programs can support related revitalization by:
 - helping upgrade existing facilities
 - offer transportation amenities that improve access to and marketability of Brownfield sites
 - fund facilities and structures that serve as part of the remedial solution



Arterial Acess Road

The Quarter, East Moline, IL



- Population ~20,000
- Brownfield Funding
 - EPA Pilot Assessment, \$200,000
 - EPA Supplemental Pilot, \$150,000
 - IEPA Brownfield Grant, \$120,000
 - IEPA Brownfield Grant, \$120,000
 - ~\$600,000 Corps of Engineers Public Assistance to States
 - \$3.2MIL DOT roadway grant gave critical gateway access



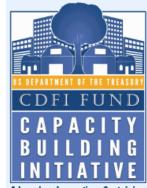


Rehabilitation Tax Credits

- Historic Preservation Credit
- Taken the year renovated building, in service
- 20% credit for work done on historic structures, with rehab work certified by state
- 10% credit for work on "non-historic" structures build before 1936; no certification required

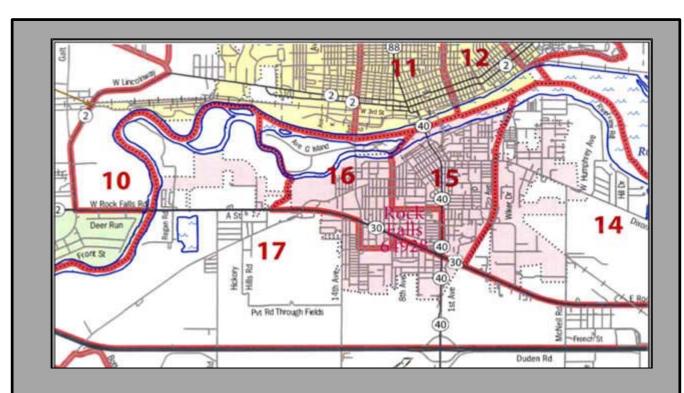


New Markets Tax Credit



- The New Markets Tax Credit Program (NMTC Program)
 established in 2000 to drive investment in low-income communities
 - Individual and corporate federal tax credit against for equity investments in Community Development Entities (CDEs)
 - 39% of investment amount claimed over seven years (5% first three years, 6% each remaining)
 - Competitive 2011 applications up 26%, highest ever
 - From 44 states and D.C.
 - To date 594 awards totaling \$29.5 billion in tax credit allocation



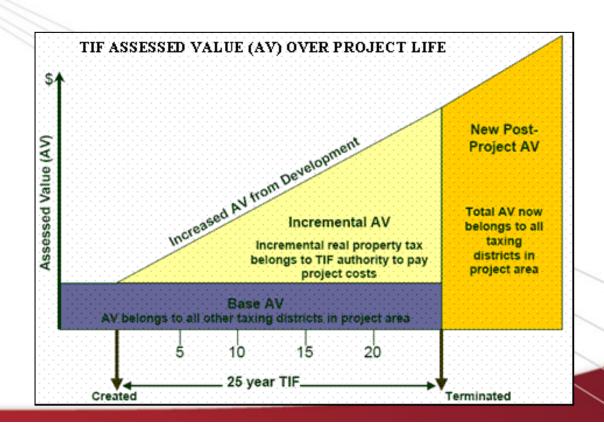


- 5 in Whiteside County
- 2 Low Income Census Tracts in Rock Falls; 16 & 17
 - \$20MIL project in an eligible tract could produce \$7.8MIL in NMTC toward project equity

Tax Increment Financing

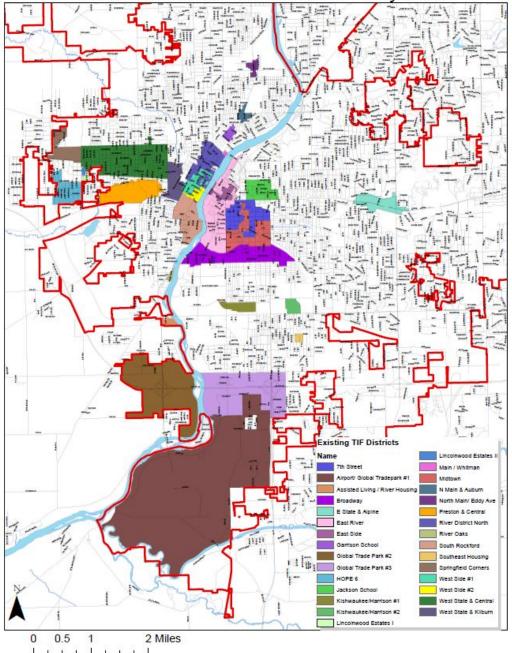
A Local Initiative

 Uses the anticipated growth in property taxes generated by a development to finance it; most common local financing tool supporting brownfield cleanup and reuse





ROCKFORD TIF DISTRICTS - July 2009



91 pages of TIFs listed with State of Illinois, including Rock Falls

Riverfront and Downtown



Tax Forgiveness A Local Initiative

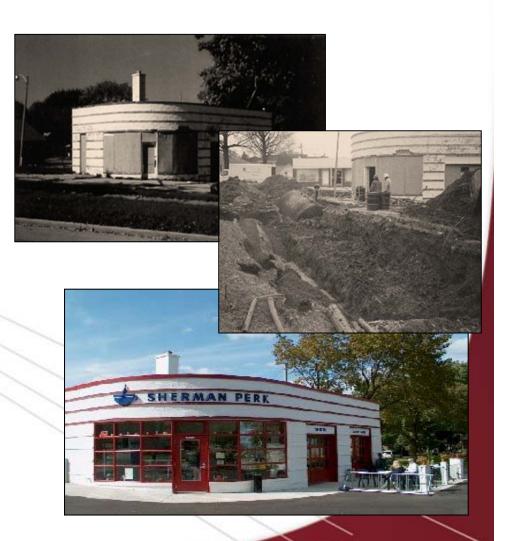


- Authorizes local governments to forgive back taxes on delinquent properties
- In a brownfield context, these new tax forgiveness programs typically:
 - Are linked to new owners or prospective purchasers
 - Require agreement to clean up and reuse site
 - Require purchaser to enter state VCP



Sherman Perk, Milwaukee, WI

- Abandoned gas station closed since 1989, petroleum issues
- Issues of financing/ addressing cost of petroleum contamination; 9 years tax delinquency
- Financing included state forgiveness of back taxes linked to VCP participation, rehabilitation tax credits
- Result -- reuse of historically significant building as successful neighborhood retail anchor





Midwest Example: Leveraging History

Population 16,000



Putting pieces together ... in a hurry

Federal DOT Congressional Earmark - through KDOT	1,000,000.00
KDOT Transportation Enhancement Program	604,821.00
Economic Development Administration	409,100.00
Kansas Dept. of Wildlife and Parks	300,000.00
HUD EDI Special Project Congressional Earmark	281,657.00
EPA Brownfields Assessment	200,000.00
Kansas Water Office	50,000.00

Total Federal and State Agencies

2,845,578.00





Never underestimate pride in community

Breakdown by Source of Funding	<u>Dollar</u>	Percent
Federal and State Agencies	2,845,578.00	68.4%
Private Foundations	532,500.00	12.8%
Private Citizens	447,130.00	10.7%
City of Atchison	192,322.00	4.6%
Private Businesses	143,328.00	3.4%
Total Injection	4,160,858.00	100.0%







MGP Ingredients Corporate Office & Technical Innovation Center Cray Business Plaza, Atchison, Kansas

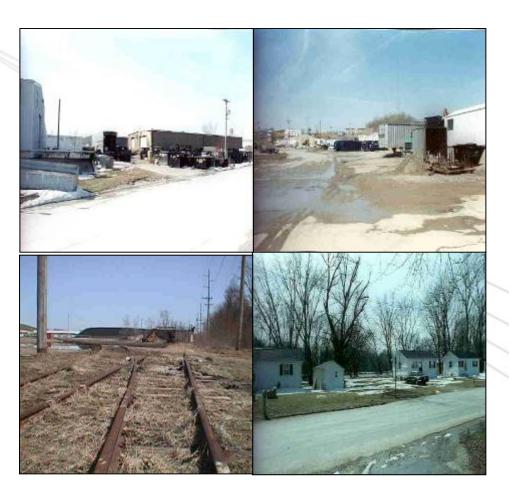


Independence Park & Veterans Memorial



Midwest Example: Sustainability For Business Brownfield-Related Funding;

Population 17,000



- EPA Assessment Pilot, \$200,000
- EPA Supplemental, \$100,000
- EPA Supplemental, \$100,000
- EPA BCRLF, \$1MIL
- \$1.3MIL Corps of Engineers **Public Assistance to States**
- \$900K Insurance Archaeology
- \$80,000 PRP Archaeology
- \$497,000 Economic **Development Grant**
- EPA Assessment, \$375,000
- EPA Assessment, \$380,000
- EPA Assessment, \$387,000
- EPA Assessment, \$364,000
- \$4.3 MIL Grant/\$14MIL Green Infrastructure **CWRLF**



SMALL CITY, BIG RESOURCE INNOVATION:

PROJECT-WIDE REUSE & RECYCLING

• Complete buildings recycled

Concrete and asphalt pavements

• Recycled 80,000 cubic yards





SMALL CITY, BIG RESOURCE INNOVATION:

COMMUNITY SWEAT EQUITY "POSITIVELY EXPLOITING CHILD LABOR"







Some Leveraged Benefits May Not Be Immediate



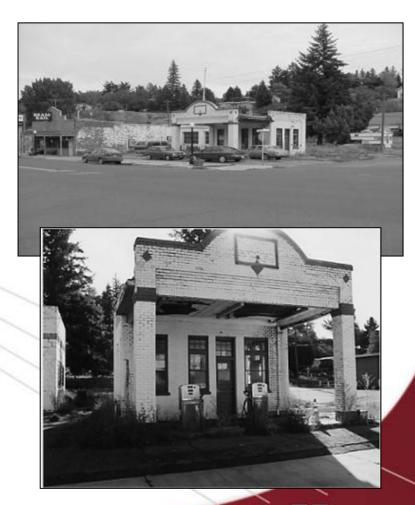


Example: Size Does Not Measure Success Rosalia, WA Population 600

- •1923 vintage Texaco gas station, in downtown Rosalia, WA
- Abandoned 21 years; UST issues
- Site as focus of "heritage tourism" main street revitalization strategy
- Converted to "gateway" retail, craft/farmers market, visitor center for nearby Steptoe Nat'l Battlefield, national forest

Public financing sources include:

- \$33,000 USTfields pilot grant
- \$54,000 WA Dept of Ecology grant
- \$45,000 Whitman County "community development '08" grant





Rosalia Partners

Partner donations included:

- Development grant sharing from surrounding counties
- Rosalia Lions Club
- Rosalia "Gifted Grannies"
- Retired Texaco Executives Assn.
- Pro bono legal, remedial services
- Utility incentive rates
- Community sweat equity
- First-ever partnership with a state
 Dept. of Corrections







"Opportunity is not recognized by most people when they meet, because it is usually dressed in overalls and looks like Work."

Thomas Alva Edison

QUESTION & ANSWER

Dave Koch, Senior Principal/Senior Consultant National Brownfields Program Manager dekoch@terracon.com

